

First Quarter 2023 Earnings Presentation

March 2023

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Non-GAAP financial measures are limited as an analytical tool and should not be considered in isolation from, or as a substitute for, the Company's GAAP results. The Company expects to continue reporting non-GAAP financial measures, adjusting for the items described below (and/or other items that may arise in the future as the Company's management deems appropriate), and the Company expects to continue to incur expenses, charges or gains like the non-GAAP adjustments described above. Accordingly, unless expressly stated otherwise, the exclusion of these and other similar items in the presentation of non-GAAP financial measures should not be construed as an inference that these costs are unusual, infrequent, or non-recurring. Adjusted EBITDA is not a recognized term under GAAP and does not purport to be an alternative to GAAP net income or any other GAAP measure as an indicator of operating performance. Moreover, because not all companies use identical measures and calculations, the Company's presentation of Adjusted EBITDA may not be comparable to other similarly titled measures used by other companies.

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## **OPAL Fuels at a Glance – The Vertically Integrated RNG Company**



Vertically Integrated Across RNG Value Chain

2<sup>nd</sup> Largest US RNG Station Operator; Access to OPAL Fuels' RNG Production



Strong Existing Platform, with Visible Embedded Growth Existing Projects, Advanced
Development Pipeline and Industry
Tailwinds



**Experienced Team with Track Record of Value Creation** 

**Executive Team with 100+ Years of Industry Experience** 



**Well Capitalized with World-Class Partners** 

NASDAQ: "OPAL"



### Leader in the RNG Value Chain



**RNG Fuel Segment** 



**Fuel Station Services** 



Renewable Power



**RNG Production** 

Generation of RNG through capture of landfill emissions, recycling of animal waste and wastewater and anerobic digestion of food waste.



OPAL

**Fuel Station Services** 

Market share leading builder and service provider of alternative fueling stations, RNG and hydrogen, for Class 8 heavy duty fleets.



**RNG Fuel Marketing and Distribution** 

Delivering OPAL production and third-party supply to OPAL's network of dispensing stations with long term optionality across end markets as they evolve.



© OPAL Renewable Power

Established owner of landfill gas to electric projects with 20+ year history of successful operations positioned to benefit from proposed eRIN policy implementation.

OPAL's Vertical Integration Maximizes the Value of the RNG Molecule and Drives Market Share Gains

**Market Leader with Strong Partner and Customer Base** 































WASTE MANAGEMENT



STELLANTIS

(Fiat Chrysler + Groupe PSA)





Representative Partner and Customer Contract Duration<sup>(1)</sup>

Representative Customer Contract Duration<sup>(1)</sup>

10 Years





## **Executing Our Vertically Integrated Plan**

## **Update Our Priorities** ✓ Advanced Development Pipeline<sup>(1)</sup> represents 9.3 million **Secure New Biogas Rights** MMBtu across 20 projects. We added ~1 million MMBtu to the Pipeline since March. **Place New RNG Projects Into Construction** Expect to place at least 2 million MMBtu into construction in 2023 across multiple projects. **Place RNG Projects into Operation** ✓ Anticipate placing two landfill RNG projects into operation in 2023, Emerald and Prince William, representing nearly 3 million MMBtu of annual nameplate capacity.(2) **Grow RNG Transportation Fuel and Reduce Emissions** ✓ At 3/31/23, we had 138 fueling stations in our dispensing network, of which 19 are under construction and 47 are owned by OPAL Fuels. Secure Financing for Growth Plan and Simplify ✓ Have cash and access to expected sources of capital **Capital Structure** anticipated to be sufficient to meet our existing commitments and funding needs.

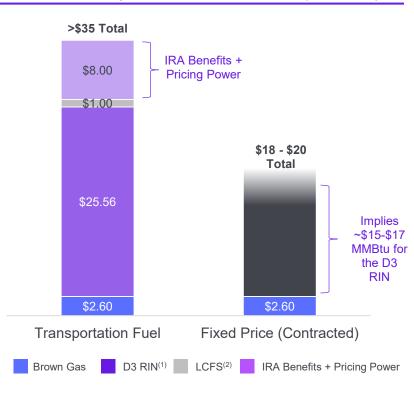


Management defines Advanced Development Pipeline projects that have been qualified and are reasonably expected to be in construction within the next twelve to eighteen months. The MMBtu associated with these projects is presented as anticipated nameplate capacity.

## **Transportation Fuel Market Maximizes Value Today**

OPAL Fuels' commercial strategy targeting transportation fuel markets maximizes the per MMBtu value of RNG and creates optionality for future biofuels incentives such as the 45Z or the pricing power to fleets. Fixed price contracts lack these potential upsides and may be exposed to cost inflation risks that may have been recouped in rising spot brown commodity market.

#### Revenue Comparison for Landfill Gas (\$/MMBtu)



- "...Regardless what the technology is, our fleet strategy is evidenced that's by what we've done from diesel, gen 1 diesel, gen 2 to CNG/RNG, is that we have the flexibility within our fleet plan to be able to pivot without really impacting the business...
- ...[I]t's an incrementally positive step to go to CNG. We'll be at 75% probably by the end of the year. And our goal is to ultimately get to 90%. If the technology, the price point, by the way is important to us, I'm not going to pay 3x for an electric vehicle what I pay for a CNG vehicle."



John Morris, COO WM's 1Q23 Conference Call April 27, 2023

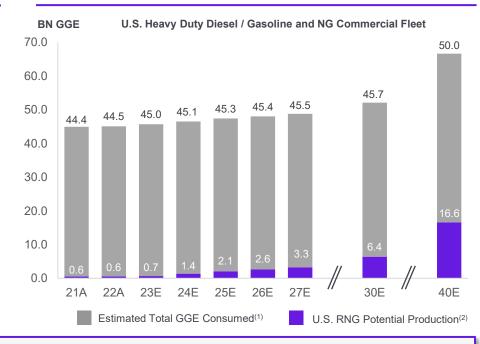


## Demand for RNG by Class 8 Trucks Poised to Exceed Supply

#### **RNG Transport Fuel Market Fundamentals Are Strong**

- Transportation fuel market demand is expected to accelerate as the price of diesel remains high.
- RNG production of ~500MM GGE per year represents just over 1% of the U.S. heavy duty fuel market.
- Forecasts see RNG supply triple to ~1 billion GGE in five years, still less than 3% of the U.S. heavy duty fuel market.
- RNG offers immediate carbon reduction impacts.
- RNG as a transportation fuel results in <u>zero Scope 1</u> and Scope 2 emissions.
- RNG fuel is priced less than diesel.

#### RNG Covers Less than 1% of the U.S. Heavy Duty Market



"Class 8 trucks featuring the X15N engine are an attractive fleet sustainability option, as they offer fleets the closest direct replacement of diesel trucks in terms of operational performance. With the growing supply of carbon-negative renewable natural gas... fleets have an incredible opportunity to reduce both their environmental impact and overall operating costs."



Tom Swenson Cummins Global Reg. Affairs California Natural Gas Vehicle Partnership May 3, 2023



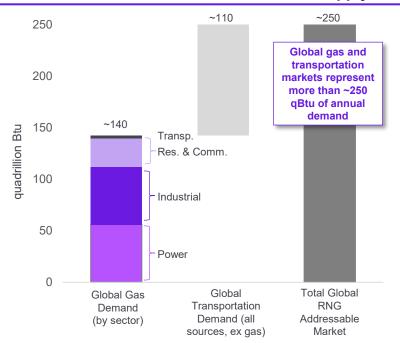
Source American Gas Association and ICF. Estimated total GGE consumed by heavy duty diesel / gasoline and natural gas commercial vehicles. Assumes each truck runs 100,000 miles per year at an average efficiency of 6.41 miles per gallon. Total number of diesel and natural gas powered heavy duty commercial vehicles in the U.S. per BNEF.

Years 2023, 2024, and 2025 assume EPA's proposed RVO targets (December 1, 2022). Years 2026-2030 assume a 25% annual growth rate and years 2030-2040 assume a 10% annual growth

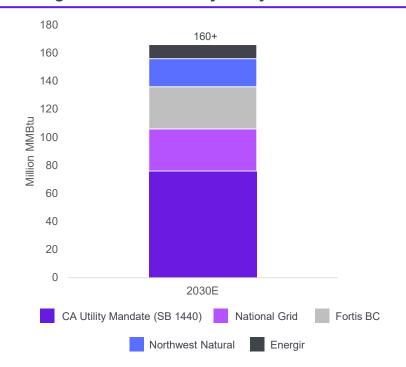
## Non-Transportation Fuel RNG Demand Is Substantial and Expected to Grow

- RNG demand growth is bolstered by policy support from existing programs like the RFS and LCFS as well as increasing pressure
  on institutions to reduce their carbon footprint (ESG targets).
- The potential global addressable market is upwards of ~250 qBtu annually, including global gas demand and global transportation demand.<sup>(1)</sup>
- ESG mandates are driving increased RNG demand as evidenced by the increase in N.Am. 2030 utility RNG mandates which are now greater than >160 million MMBtu annually (nearly 2x current supply).

#### Global Demand for RNG Far Exceeds Supply



#### Five Largest N. Am. Voluntary Utility RNG Mandates





#### First Quarter 2023 Results

	Three Months Ended March 31,				
		2023		2022	
Revenue					
RNG Fuel	\$	12,194	\$	15,049	
Fuel Station Services		20,828		24,874	
Renewable Power		9,935		9,124	
Total Revenue	\$	42,957	\$	49,047	
Net (loss) Income	\$	(7,346)	\$	(4,467)	
Adjusted EBITDA <sup>(1)</sup>	\$	8,658	\$	4,069	
RNG Fuel volume produced (Million MMBtus)		0.6		0.4	
RNG Fuel volume sold (Million GGEs)		8.3		6.1	
Total volume sold, dispensed, and serviced (Million GGEs)		32.4		25.6	

- RNG Fuel segment revenue decrease attributable primarily due to management's decision to limit environmental credit sales and lower pricing achieved for environmental credits partially offset by growth of RNG production.
- Fuel Station Service revenue decrease primarily attributable to fuel station construction timing and management's decision to limit volumes of environmental credit sales offset by higher fuel station service and RNG marketing revenues from third party RNG suppliers.



Adjusted EBITDA is a non-GAAP Measure that adjusts net (loss) income for realized and unrealized gain on interest rate swaps, net loss attributable to non-redeemable non-controlling interests, transaction costs and one-time non-recurring charges, non-cash charges, major maintenance for renewable power, unrealized loss (gain) for derivative instruments, environmental credits associated with renewable biogas that has been produced and is in storage pending completion of certification of the relevant environmental attribute pathway(s) and Environmental Credits at quarter end market prices attributable to renewable biogas produced in the period but not yet sold or delivered. For a reconciliation of Adjusted EBITDA, which is a non-GAAP performance measure, see slide 19 of this presentation.

## Inflation Reduction Act's and Renewable Fuel Standard Benefits Are Significant

#### **Key Provisions**

#### Investment Tax Credit

 Tax credit of 6% to 30% of capex dependent on qualifying factors and future Treasury/IRS guidance

#### **Potential OPAL Impact**

 Anticipated benefits starting in 2023 for RNG projects following commencement of operations.

#### eRIN Pathway

 New D3 RIN pathway for existing landfill gas to electric facilities could provide upside to existing landfill gas to electric and RNG facilities

- New rules proposed by EPA and scheduled to be finalized in 2023 could be an incremental uplift for renewable power projects and may include pipeline injected RNG associated with electricity generated for powering electric vehicles.
- Significant new benefits for our portfolio of landfill gas to electric projects (currently 124 MW nameplate capacity) with minimal incremental capital
- New landfill gas to electricity development project opportunities.

#### 45Q CCUS and 45V Clean Hydrogen

- 45Q reduces landfill capture requirement from 100k tons on CO<sub>2</sub> to 12,500 tons
- Increasing the current \$50/ton to \$85/ton 45Q credit for storage and sequestration from 'industrial and power generation' facilities<sup>(1)</sup>
- Increases utilization under 45Q from \$35/ton to \$60/ton
- · 45V offers up to \$3 per kilogram for qualified clean hydrogen

#### Under evaluation

 H2 pilot stations under construction with our partner BayoTech

#### 45Z Production Tax Credit<sup>(2)</sup>

 Depending on the emissions factor assigned to the fuel \$1.00/gal. fuel tax credit 2025 through 2027, potential for \$5.00 per gallon for -250 CI biogas  Potential for significant incremental annual EBITDA starting in 2025 and continuing through 2027; increased clarity in 2023 from Treasury



## **Liquidity Update**

- Strong Balance Sheet with approximately \$72 million in net debt, representing ~0.5x 1Q23 Adjusted EBITDA annualized
- Liquidity of approximately \$182 million (3/31/2023)
  - \$40 million in cash and cash equivalents including restricted cash
  - o \$37 million of short-term investments
- \$105 million in undrawn capacity under our term loans
- Advanced Development Pipeline projects are anticipated to financed with available cash, anticipated cash flows from OPAL Fuels' operations, available lines of credit under existing debt facilities, and access to expected sources of capital.







## 7 RNG facilities and 17 Renewable Power Plants Online Today

7
Operating RNG Assets

17
Operating Renewable Power Assets

~7.4 Million
RNG + Power MMBtu<sup>(1)</sup>

**RNG: Imperial** 



RNG: Greentree



RNG: Sunoma



**RNG: Noble Road** 



Location

Type
Gas Rights

Pennsylvania

Landfill

REPUBLIC SERVICES

Pennsylvania

Landfill



Arizona

Dairy

PALOMA DAIRY

Ohio

Landfill

FUNCEE

**RNG: New River** 



**RNG: Pine Bend** 



**RNG: Bio-Town** 



Location

**Type** 

**Gas Rights** 

Florida

Landfill

NEW RIVER SOLID

Minnesota

Landfill

REPUBLIC SERVICES

Indiana

Dairy

**Private Dairies** 



## **RNG Projects In-Construction**

6 **In-Construction Projects**  ~4.7 Million Total MMBtu<sup>(1)</sup>

Landfill: Emerald



Michigan



Ownership %

**Gas Rights** 

Location

COD

50%

Mid-2023

**Dairy: Hilltop** 



California

Private Dairy

Ownership % 100%

COD Mid-2024 **Landfill: Prince William** 



Virginia

Prince William County, VA

100%

Q423

**Dairy: Vander Schaaf** 



California

**Private Dairy** 

100%

Mid-2024

Landfill: Sapphire



North Carolina



50%

1H24

Landfill: NorthEast



Northeast

100%

2H24



Location

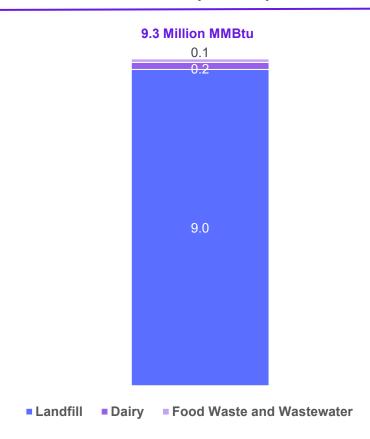
**Gas Rights** 

Reflects OPAL proportional ownership of production of nameplate capacity. Nameplate capacity is the maximum permitted output for each facility and may not reflect actual production from the projects, which depends on many variables including, but not limited to, quantity and quality of the biogas, operational up-time of the facility, and actual productivity of the facility. OPAL ownership accounted for as equity method.

# Advanced Development Pipeline Approximately 9.3 Million MMBtu Across 20 Projects

#### Advanced Development Pipeline(1)

- Added 1 million MMBtu to our Advanced
  Development Pipeline since March for a total of
  20 projects
- We continue to evaluate new opportunities across feedstock sources
- Not included in the Advanced Development Pipeline are 10 of our existing renewable power projects that we are evaluating in light of the incentives in the Inflation Reduction Act including the proposed eRIN pathway.





## OPAL is One of The Largest RNG Fuel Station Developers in the U.S.

One stop shop, OPAL Fuels' vertical integration provides reliable supply and dispensing for heavy duty fleet customers

#### **Recent Highlights**

- 138 stations in our RNG dispensing network, up from 69 at beginning of 2022
- 8.3 million GGEs of RNG sold in Q123 with total aggregate volumes delivered and serviced of 32.4 million GGE
- **47** OPAL Fuels owned stations and in construction currently supported by long term agreements
- OPAL Fuels scale, including 75+ service technicians, positions us for large scale national fleet RNG deployments

## Leading player to support large scale nationwide fleet deployment





## Reconciliation of Q1 Adjusted EBITDA to GAAP Net Income

Below is First Quarter 2023 Adjusted EBITDA compared with prior periods.

	Т	Three Months Ended March 31			
		2023		2022	
Net loss	\$	(7,346)	\$	(4,467)	
Adjustments to reconcile net income to Adjusted EBITDA:					
Interest and financing expense, net		641		3,051	
Net loss attributable to non-redeemable non-controlling interests		297		242	
Depreciation, amortization and accretion (1)		3,677		3,313	
Loss on warrant exchange		338		-	
Unrealized loss on derivative instruments (2)		(4,855)		214	
Non-cash charges (3)		1,065		160	
One time non-recurring charges (4)		2,502		-	
Major maintenance for Renewable Power		2,076		1,156	
RNG Pending Certification and Unsold Environmental Credits (5)		10,263			
Adjusted EBITDA	\$	8,658	\$	4,069	

<sup>(1)</sup> Includes depreciation, amortization and accretion on equity method investments.

<sup>(2)</sup> Unrealized loss on derivative instruments includes change in fair value of interest rate swaps, commodity swaps, earnout liabilities, warrant liabilities, contingent liability to non-controlling interest and put option on a forward purchase agreement.

Non-cash charges includes stock-based compensation expense, certain expenses included in selling, general and administrative expenses relating to employee benefit accruals, inventory write down charges included in cost of sales - RNG fuel and loss on disposal of assets.

One-time non-recurring charges include certain expenses related to development expenses on our RNG facilities such as lease expenses and virtual pipe line costs, incurred during construction phase that could not be capitalized per GAAP and fees paid in connection with warrant exchange.

<sup>5)</sup> Represents RNG pending certification and unsold environmental credits.